SoftBank

Long-term Vision

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Implement Digitalization in All Industries

Road Map for Realization of Long-term Vision

SoftBank

Long-term Vision

Provide Next-generation Social Infrastructure
essential for development of a digital society

Phase 1

- Achieve medium-term management targets
- Promotion of digital transformation (DX)
- Research and development of necessary technologies

Phase 2

- Rebuild business foundation
- DX business expansion
- Implementation of technology for commercialization

Phase 3

Further business growth

Completion of Next-generation Social Infrastructure

FY2021 FY2022 FY2023 FY2024 FY2025 FY2026 FY2027 FY2028 FY2029 FY2030

Phase 1 (FY2021 - FY2022)

Research and Development of Fundamental Technologies for Next-generation Social Infrastructure

Digital Twin

Beyond AI

SRv6 MUP

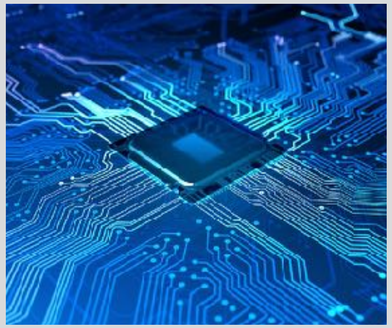
Super-distributed Computing Infrastructure

Network Virtualization

Beyond 5G

Green Infrastructure

Next-generation Semiconductors



Quantum Computers

Next-generation Batteries

Autonomous Driving Systems

NAVER ALIKE Solution MORAI

Medical Data Distribution Infrastructure (Next-gen standard: HL7 FHIR*)

*FHIR (Fast Healthcare Interoperability Resources): International standard for standardizing data linkage of medical information between computers

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Realize Infrastructure for the Society of the Future

Communication Infrastructure

Present

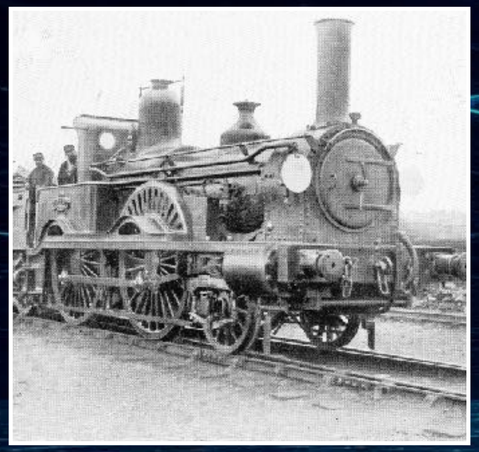
Next-generation Infrastructure

FY2030

Industrial Revolution

(Changes in Daily Life due to Technological Evolution)

1st



Steam Locomotive

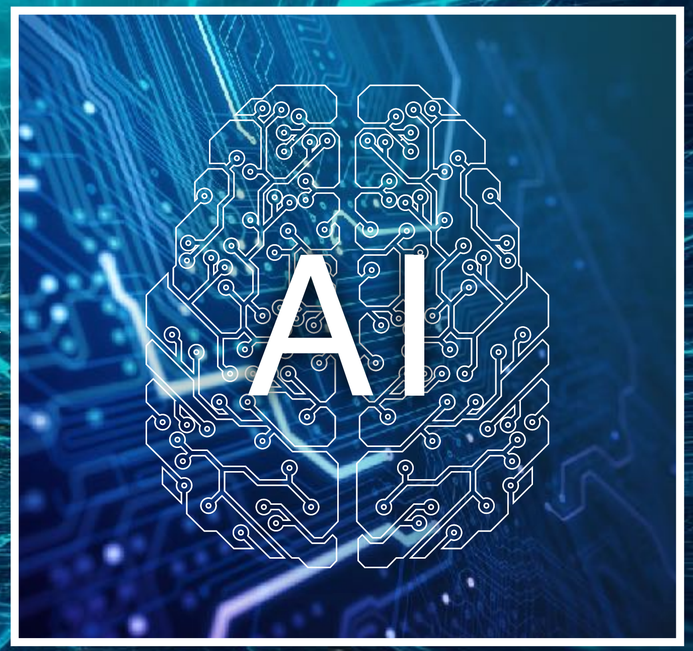
2nd

Electricity

3rd

Internet

4th



AI

1st Industrial Revolution (Mechanization)

Steam Locomotive

(Traffic and Transportation Infrastructure)

1825

World's first commercial operation in the U.K.

New Norms

2nd Industrial Revolution (Efficiency)

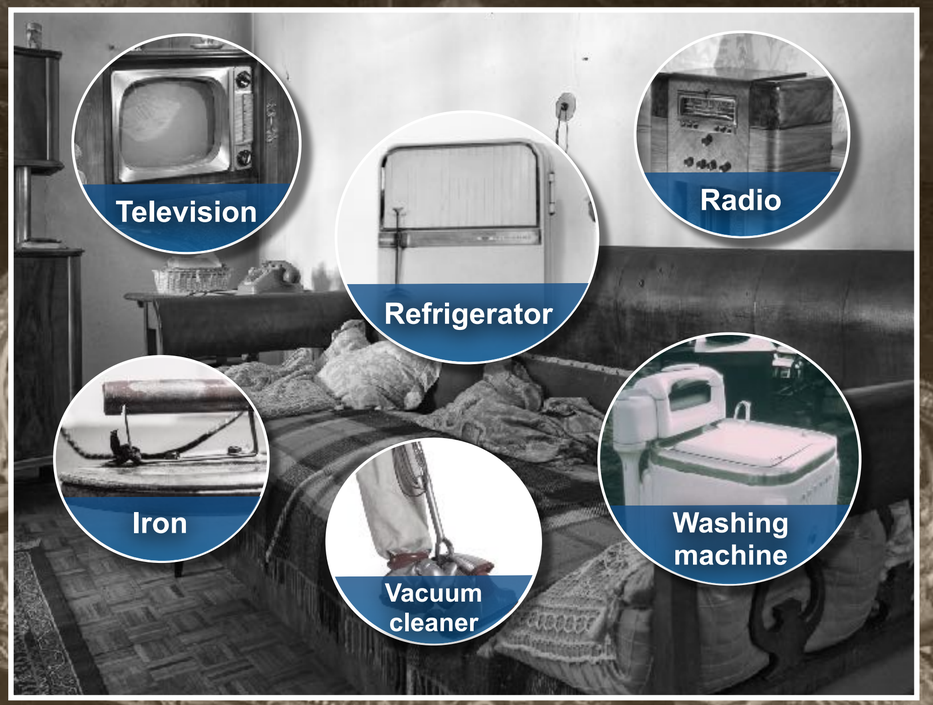
Incandescent Light Bulb

(Electric Power Infrastructure)

1879

Edison invented the incandescent light bulb

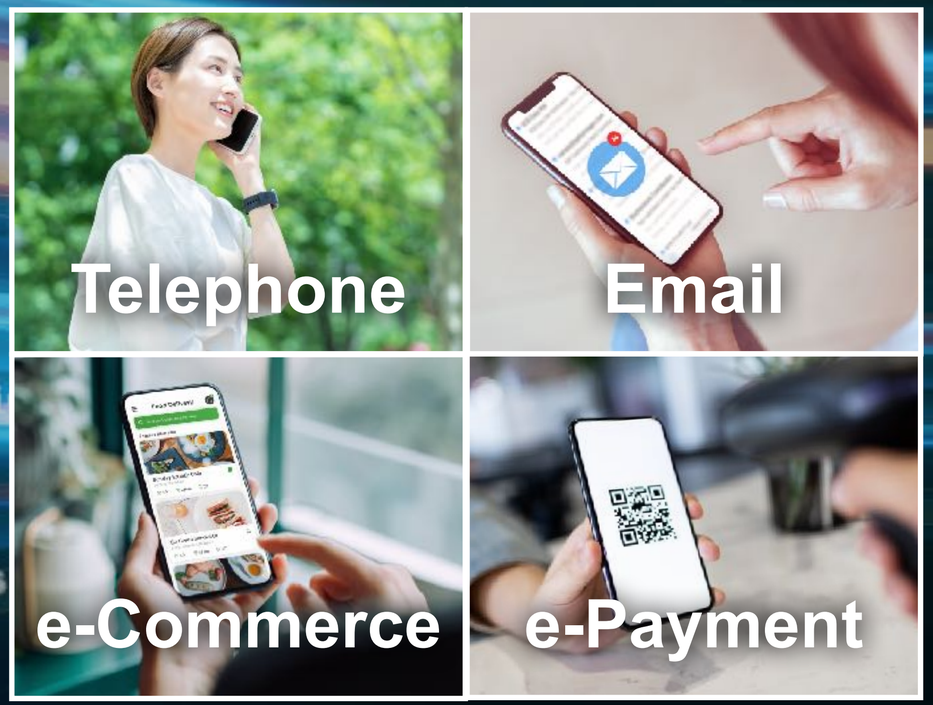
New Norms



3rd Industrial Revolution (Automation)

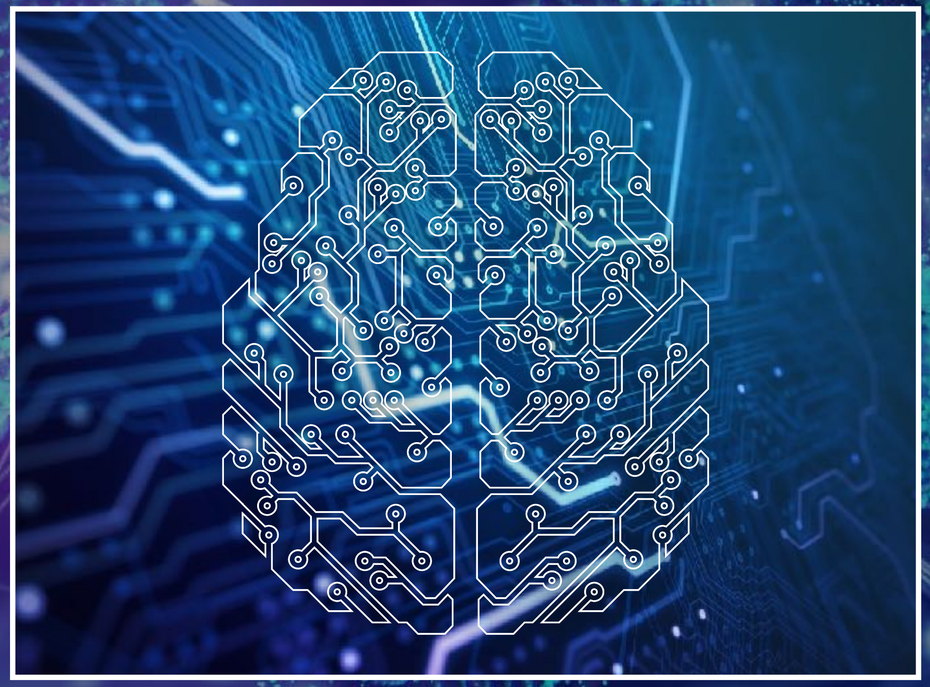
PC/Internet
(Communication Infrastructure)

New Norms

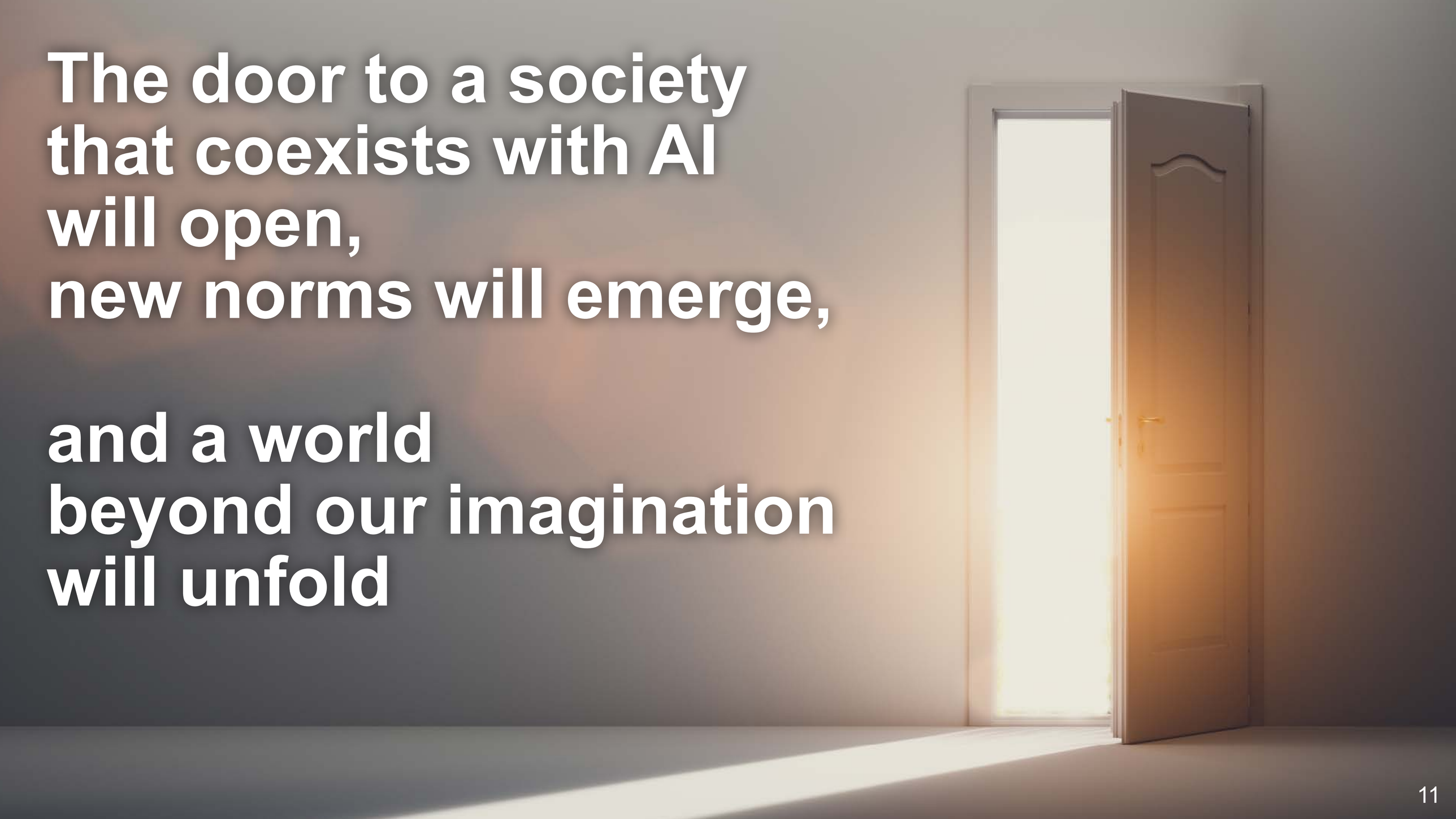


4th Industrial Revolution (Autonomy/Optimization)

AI



New Norms


The door to a society
that coexists with AI
will open,
new norms will emerge,
and a world
beyond our imagination
will unfold

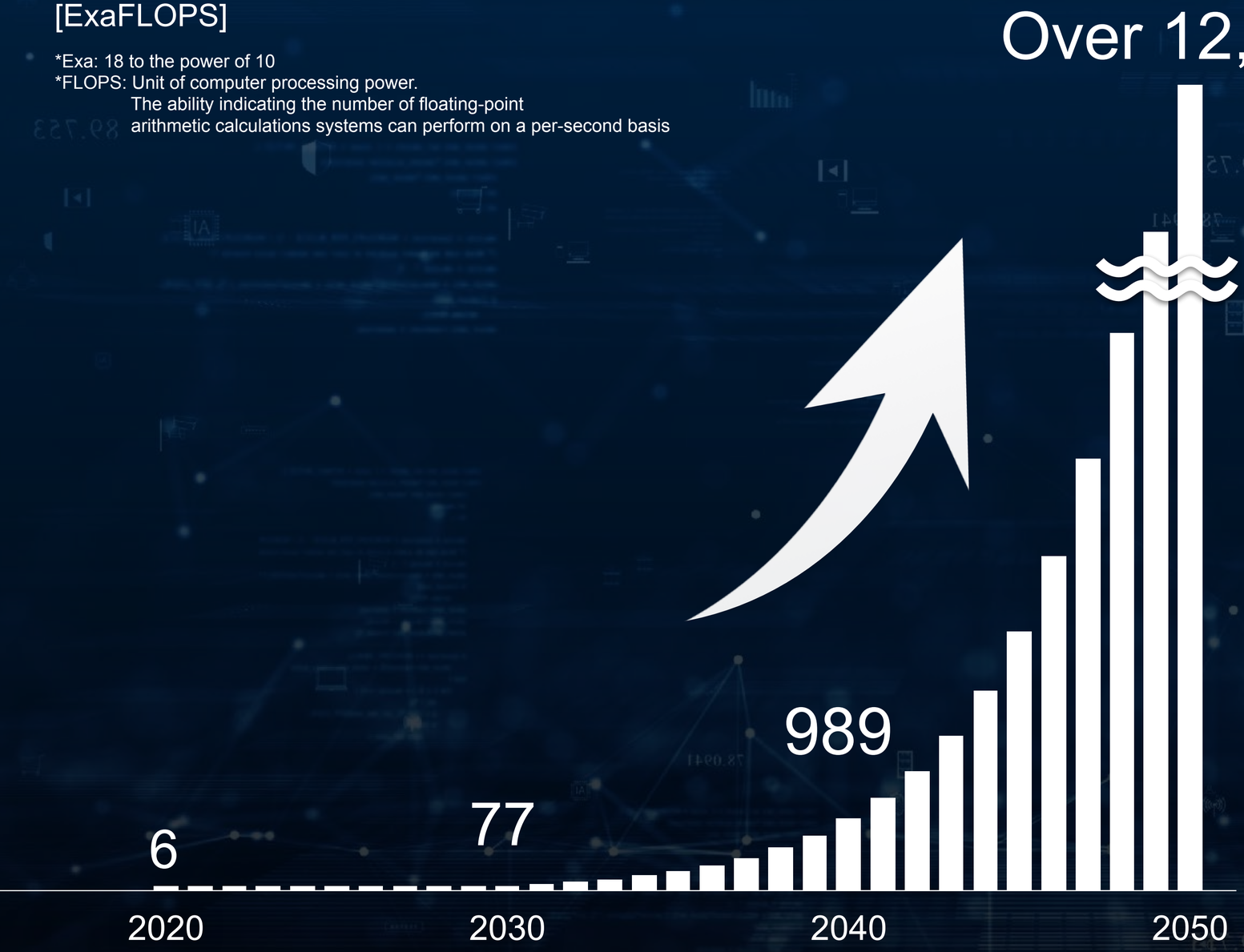
Society Enabled by the 4th Industrial Revolution

AI will become the norm, requiring the generation and processing of vast amounts of data

Computing Capacity Required for Data Processing

[ExaFLOPS]

*Exa: 18 to the power of 10
*FLOPS: Unit of computer processing power.
The ability indicating the number of floating-point arithmetic calculations systems can perform on a per-second basis



Rapidly growing
data processing demand

(Source) The estimates by SoftBank Corp. are based on the 5th Semiconductor and Digital Industry Strategy Review Conference (Ministry of Economy, Trade and Industry) (assuming the current trend of increasing computation load)

Computing Capacity Required for Data Processing

(Convert to Fugaku)

[ExaFLOPS]

*Exa: 18 to the power of 10
*FLOPS: Unit of computer processing power.
The ability indicating the number of floating-point arithmetic calculations systems can perform on a per-second basis

Japanese Supercomputer

Fugaku

(432 racks / system)

(Source) The estimates by SoftBank Corp. are based on the 5th Semiconductor and Digital Industry Strategy Review Conference (Ministry of Economy, Trade and Industry) (assuming the current trend of increasing computation load)
*The estimates by SoftBank Corp. are based on Fugaku system configuration: 415.5 PFLOPS (as of June 2020)
Number of racks at Fugaku: provided by RIKEN

Computing Capacity Required for Data Processing

(Convert to Fugaku)

[ExaFLOPS]

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Computing Capacity Required for Data Processing (Convert to large thermal power)

[ExaFLOPS]

*Exa: 18 to the power of 10
*FLOPS: Unit of computer processing power.
The ability indicating the number of floating-point arithmetic calculations systems can perform on a per-second basis

2.2 plants
14 systems
6

28 plants
185 systems
77

360 plants
2,380 systems
989

4,500 plants
30,000 systems
Over 12,000

2020 2030 2040 2050

(Source) The estimates by SoftBank Corp. are based on the 5th Semiconductor and Digital Industry Strategy Review Conference (Ministry of Economy, Trade and Industry) (assuming the current trend of increasing computation load)
*The estimates by SoftBank Corp. are based on Fugaku system configuration: 415.5 PFLOPS (as of June 2020), large thermal power = 535,000 kW, large thermal power conversion = calculation capacity divide back to DC

Computing Capacity Required for Data Processing (Convert to large thermal power)

[ExaFLOPS]

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2.2 plants

14 systems

6

185 systems

77

360 plants

2,380 systems

989

2020

2030

2040

2050

In case energy saving is factored in 1/10～1/40

9 - 36 plants

(Source) The estimates by SoftBank Corp. are based on the 5th Semiconductor and Digital Industry Strategy Review Conference (Ministry of Economy, Trade and Industry) (assuming the current trend of increasing computation load)
*The estimates by SoftBank Corp. are based on Fugaku system configuration: 415.5 PFLOPS (as of June 2020), large thermal power = 535,000 kW, large thermal power conversion = calculation capacity divided back to DC.
For the calculation when energy saving is taken into account, our calculations are based on the impact of the development of the information society on energy consumption (Vol. 4) published by JST (Japan Science and Technology Agency).

Securing Energy Stability is Essential for Society Where AI Has Become an Ordinary Part of Daily Life

AI・DX

Digital Transformation

GX

Green Transformation

The Structure of Next-generation Social Infrastructure Required in the Future

Fundamentally Solve Structural Issues in Infrastructure

Present

Data processing/power consumption is **concentrated in urban areas**

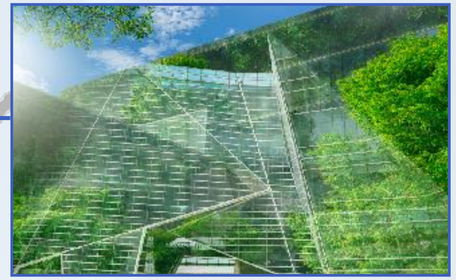
Next-generation Social Infrastructure

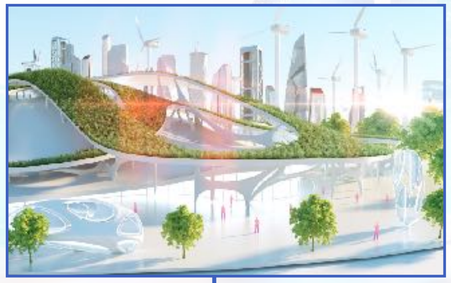
Data processing and power will be **produced and consumed locally and leveling off**

1) Deployment of Distributed AI Data Centers

Regional Brain

Computing infrastructure

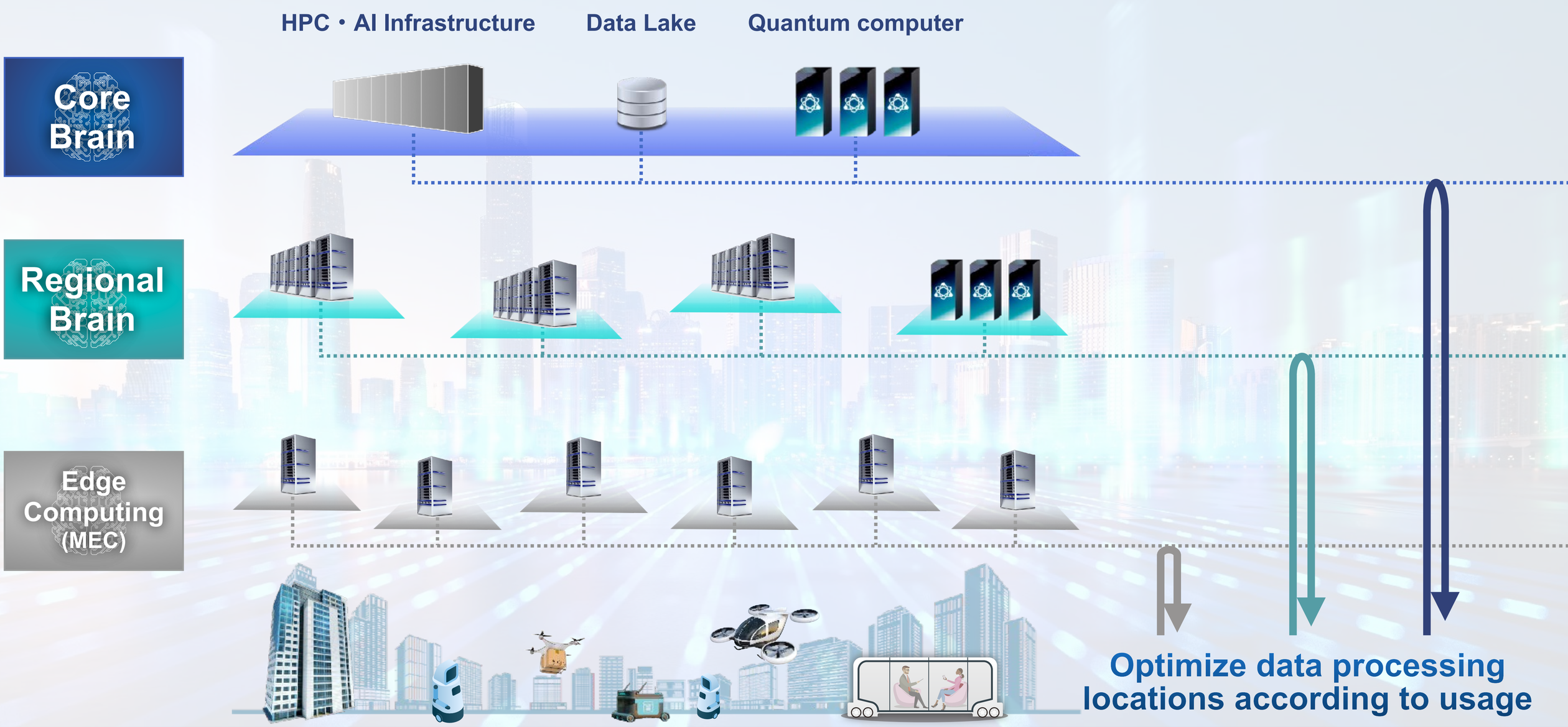




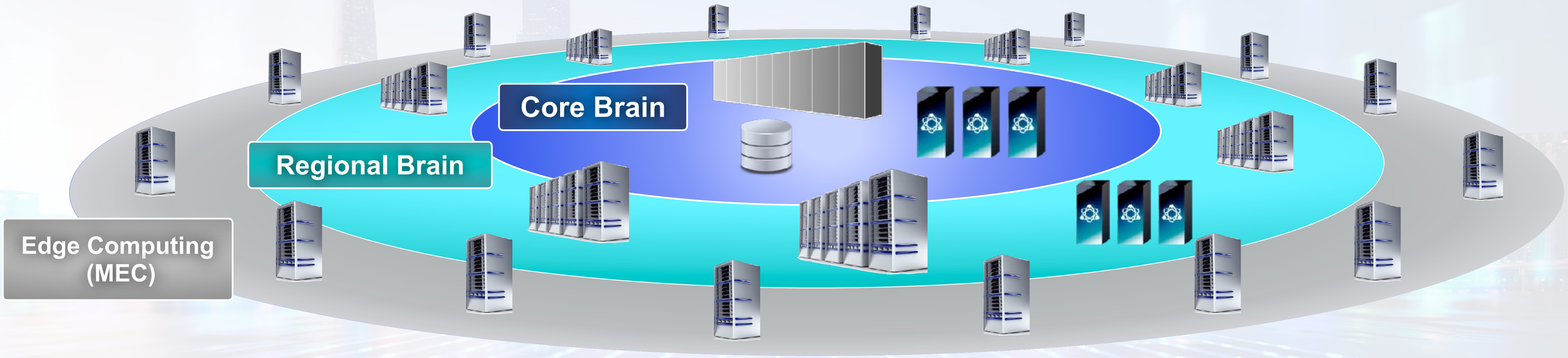
Core Brain

- Distributed computing infrastructure
- Green energy procurement

1) Deployment of Distributed AI Data Centers

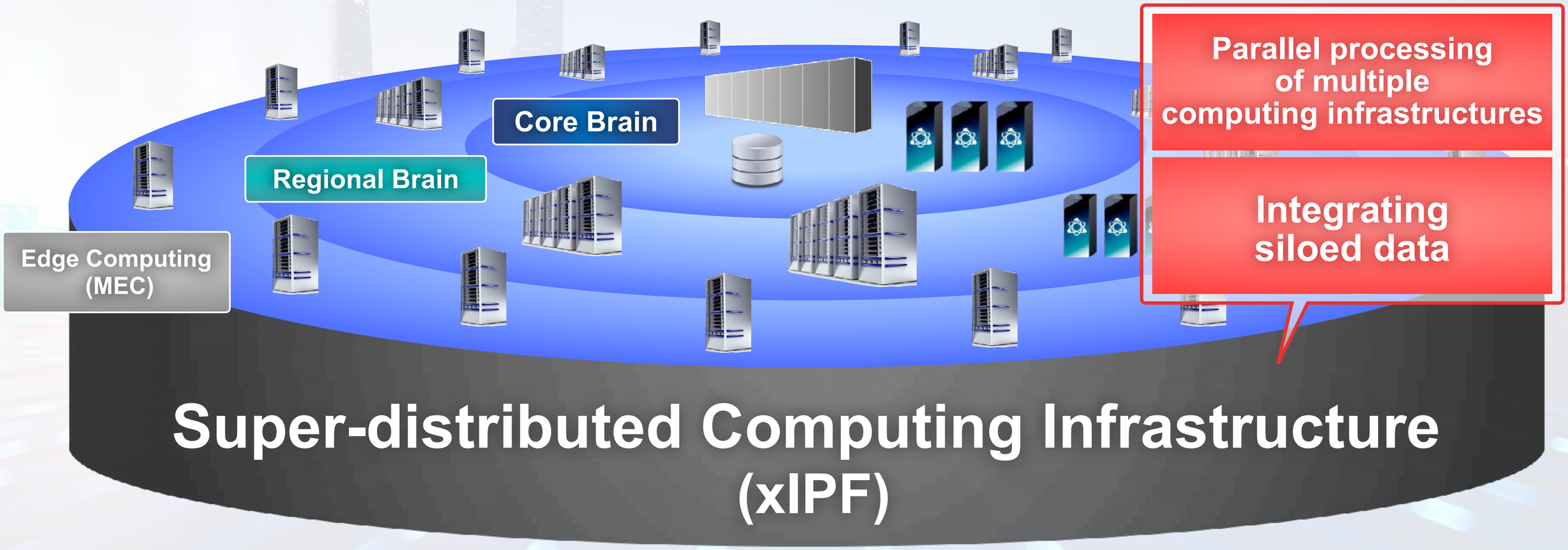


2) Construction of Super-distributed Computing Infrastructure



2) Construction of Super-distributed Computing Infrastructure

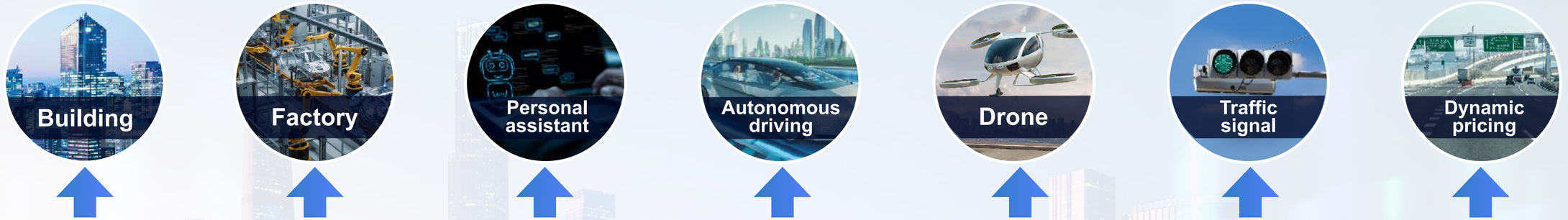
Enable Leveling Data Processing Nationwide



(Note) xIPF: cross Integrated PlatForm

3) Establishment and Business Promotion of Generative Intelligence Cloud

Provide the computing infrastructure needed for a future coexisting with AI as a service



Function of Generative AI

Cloud services with AI functions

Function of Quantum Computing

(Note) xIPF: cross Integrated PlatForm

Infrastructure to Support Growth and Development of Japan

High Economic Growth Period

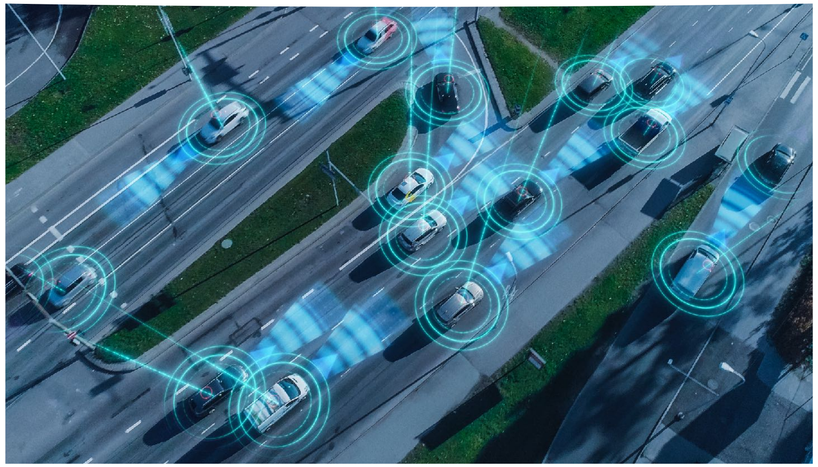
Railroad and Transportation Infrastructure

(Highways / Bullet trains / Airports)

Super Digitalized Society

Next Generation Infrastructure

(Regionally Distributed Data Centers / Green Energy)



Next-generation Social Infrastructure

Essential for Development of Digital Society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